1. PROJECT IDENTIFIERS

Reporting Period: Through March 31, 2001 Program Sponsors: DOE High Energy Physics Division/NSF Physics Division DOE/NSF Program Manager: T. Toohig, (301) 903-4115, timothy.toohig@science.doe.gov DOE/NSF Associate Program Manager: M. Goldberg, (703) 306-1894, mgoldber@nsf.gov **Operations Office:** Chicago Operations Office/Fermi Area Office DOE/NSF Project Manager: J. Yeck, (630) 840-2530, jim.yeck@ch.doe.gov

2. PROJECT DESCRIPTION

The Department of Energy (DOE) and the National Science Foundation (NSF) have signed agreements committing to collaboration in the construction of the Large Hadron Collider (LHC) at CERN (European Laboratory for Particle Physics) and two of its associated detectors. The U.S. fabrication effort will be carried out at, or under the supervision of, U.S. universities and national laboratories under the terms and conditions described in the International Collaboration Agreement (Agreement) and its Accelerator and Experiments Protocols. The U.S. LHC Construction Project is defined by the goods and services to be provided to CERN under the terms of the Agreement between DOE, NSF, and CERN. These goods and services include DOE contributions to the LHC accelerator, and DOE and NSF contributions to the ATLAS (A Toroidal LHC Apparatus) and CMS (Compact Muon Solenoid) experiments.

The DOE contribution to the LHC accelerator consists of items provided by DOE National Laboratories and CERN direct purchases from U.S. industrial firms. The scope of these contributions is addressed in the Accelerator Protocol and described in detail in an Implementing Arrangement between the collaborating DOE National Laboratories and CERN. The DOE and NSF contributions to the ATLAS and CMS detectors consist of items supplied by the collaborating U.S. universities and DOE National Laboratories. The scope of these contributions is addressed in the Experiments Protocol and described in detail in Memoranda of Understanding for collaboration on construction of each experiment.

The U.S. LHC Construction Project includes the U.S. ATLAS, U.S. CMS, and U.S. LHC Accelerator projects. This report summarizes the overall status of the U.S. LHC Construction Project effort and includes more detailed status information on each sub-project. Additional information can be accessed at the following web sites:

U.S. LHC Project - http://www.hep.net/doe-hep/lhc.html

U.S. LHC Accelerator - http://www-td.fnal.gov/ LHC Project - http://wwwlhc.cern.ch/

ATLAS - http://atlasinfo.cern.ch/Atlas/Welcome.html U.S. ATLAS - http://www.usatlas.bnl.gov/

CMS - http://cmsinfo.cern.ch/Welcome.html U.S. CMS - http://uscms.fnal.gov/

3. PROJECT MANAGER'S NARRATIVE HIGHLIGHTS

The current list of DOE/NSF project reviews and status meetings is provided below. The results of these activities are documented in formal reports and meeting notes. The U.S. CMS and ATLAS projects submit monthly reports and the U.S. LHC Accelerator project submits a quarterly report:

U.S. LHC Construction Project	Event	Date
U.S. CMS Detector	Quarterly Status Meeting	January 25, 2001
U.S. LHC Accelerator	Quarterly Status Meeting	February 12, 2001
U.S. ATLAS Detector	DOE/NSF Review	March 20-22, 2001
U.S. CMS Detector	DOE/NSF Review	May 8-10, 2001
U.S. LHC Accelerator	DOE/NSF Review	May 13-14, 2001
U.S. ATLAS Detector	Quarterly Status Meeting	June 20, 2001

Current performance data is summarized in the following tables:

Table 3.1, Schedule Performance Indices

	Planned Complete (BCWS/BAC)	Actual Complete (BCWP/BAC)	Schedule Performance (BCWP/BCWS)
U.S. ATLAS	41%	40%	99%
U.S. CMS	60%	54%	88%
U.S. LHC Accelerator	64%	59%	92%

Table 3.2, Contingency Status (in thousands of dollars)

rable 3.2, Contingency blades (in thousands of domais)						
				Budgeted Cost	Remaining	
	Total Project	Budget at		of Work	Work to be	
	Cost	Completion		Performed	Performed	Contingency/
	(TPC)	(BAC)	Contingency	(BCWP)	(BAC-BCWP)	(BAC-BCWP)
US ATLAS	163,750	133,812	29,938	53,849	79,963	37%
US CMS	167,250	138,225	29,025	74,027	64,198	45%
US Accelerator	110,000	96,655	13,345	57,078	39,577	34%
			*(6,919)			*(17%)

^{* (}based on revised Estimate to Complete under review)

Table 3.3, Cost & Schedule Performance (in thousands of dollars) Indices

Table 3.	Table 5.5, Cost & Schedule I efformance (in thousands of donars) indices								
	Cumulative Costs to Date								
	Budgeted Cost						s at Comple	tion	
	Work	Work	Actual	Varia	ince		Revised		
	Scheduled	Performed	Cost	Schedule	Cost	Budgeted	Estimate	Variance	
U.S. ATLAS	54,331	53,849	53,587	-482	262	163,750	163,750	0	
U.S. CMS	83,954	74,027	64,554	-9927	9473	167,250	167,250	0	
U.S. LHC Accelerator	62,134	57,078	62,698	-5056	-5620	110,000	110,000	0	
CERN Invoices	22,721	22,721	22,721	0	0	90,000	90,000	0	
U.S. LHC Total	223,140	207,675	203,560	-15465	4115	531,000	531,000	0	

4. PROJECT MANAGER'S ASSESSMENT

The U.S. projects continue to meet their goals and are reliable and influential partners in the construction of the ATLAS and CMS detectors and the LHC machine.

Cost – Cost performance is good as material contracts are typically below estimates and labor costs continue to track close to plans. Each project maintains an adequate level of contingency.

Schedule - Schedule performance is measured through milestone completion and by earned value. These measurements indicate that schedule progress is slightly behind plans averaging about ninety-two percent of the baseline plan. CERN expects to complete construction of the LHC in 2005 and initiate collider commissioning. The U.S. schedules are consistent with this goal.

Technical – We remain confident that the U.S. deliverables to CERN can be realized with the planned funding. The U.S. LHC Construction Project deliverables are accepted by CERN and approved by the DOE/NSF Joint Oversight Group. We expect to provide additional items to CERN, within the approved funding, should cost performance be favorable.

ISSUES

LHC Schedules – CERN has agreed on a new schedule for the machine, with the ring closed/cold by 12/05, first collisions/pilot run starting 4/06, followed by a 3 month shutdown and first physics starting 8/06. Both experiments are revising and reworking initial detector configuration and installation plans with the goal of initial detectors ready for first collisions and complete detectors (with staging options) ready for the first physics run. ATLAS is completing a detailed, multi-phased installation scenario taking into account the delay in the availability of the underground cavern. CMS is planning and identifying resource issues associated with moving more assembly, testing and installation activities from the underground to the surface facility. DOE and NSF staff continue to closely monitor this planning activity.

ATLAS and CMS Resources— Estimates of the resources required to complete the experiments exceed the funding currently identified, as discussed at the April '01 Resource Review Board (RRB) meeting. Funding shortfalls are driven by several factors: various institutes not meeting their original commitments, improved estimates of the funding required to complete the detectors, cost overruns on core items, exchange rate problems, and (mainly for CMS) civil construction delays. At the RRB meeting, both collaborations and CERN indicated that they will work with the international Funding Agencies to seek additional resources, or develop appropriate work-around plans for completing the detectors. CMS and ATLAS are currently ~50% complete. Experiment and civil construction cost status will be presented to the CERN Council and further addressed in December 2001.

Radiation Hard Electronics - Significant challenges remain in the development of radiation hard electronics for the ATLAS and CMS experiments including production yields and limited

vendor options. Export license and dual-use technology issues are additional complications.

5. NARRATIVE SUMMARY

5.1 U.S. ATLAS CONSTRUCTION PROJECT

ATLAS International –The Collaboration is working on a plan to assure a viable detector for the initial collisions at LHC, taking into account current technical, schedule and resource constraints. In ATLAS management, the new Resource and Technical Coordinators officially took office. Most detector subsystems are well into the construction phase, and those not yet are close to it, and fabrication of large time-critical components of the Common Projects (magnets, Liquid Argon cryostats) is well underway. Other ATLAS highlights are summarized below:

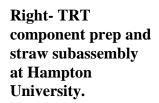
- Work on the Barrel Toroid, the second component in the ATLAS installation sequence, matches current installation dates, with superconductor, vacuum vessel, coil and other major component fabrication and procurement making good progress.
- End-Cap Toroid superconductor, cold mass and vacuum vessel fabrication and procurement are also making good progress; End-Cap Toroid tests have been reorganized to be conducted in parallel with Barrel Toroid tests to gain efficiencies.
- The level-1 trigger subsystem (calorimeter, muon and central processor logic) continues to progress well, implementing advances in technology as well as improvements following detailed studies recently completed.

U.S. ATLAS - The overall project, as of March 31, 2001 was actually 42.7 percent complete versus the 43.1 percent planned. A DOE/NSF review was conducted at Brookhaven National Laboratory on March 20-22, 2001. The U.S. collaboration has made good technical progress and no major technical issues were identified. Most U.S. ATLAS subsystems are in production, and radiation-hard electronics issues continue to receive attention. Schedule status indicates that U.S. ATLAS should meet ATLAS need dates. Listed below are project highlights:

- The U.S. ATLAS Project completed a revised cost estimate, including establishing the pixel subsystem as part of the approved baseline.
- TRT Mechanics: Mechanical production processes were reviewed in a production audit (shells, foam cutting and wire stringing). Processes restarted after incorporation of necessary production changes into final assembly procedures and database systems.
- LAr: The cold test of the Barrel Cryostat met requirements of the "Specification and the Final Test Acceptance", completing the fabrication activities at Kawasaki.
- Tile: The contract for fabrication and assembly of the motherboards was signed in January, the first sample production of 5 sets of boards should be available by April.
- Muon: Good cosmic ray tracks were recorded in EIL1 Module 0 at the Boston Muon Consortium. The chamber was fully instrumented with prototype readout cards and High Voltage and all the tubes function. The chamber will be placed on the cosmic test tower and a detailed program started to determine the key chamber parameters. This achievement marks the transition from a raw tube assembly to a working chamber.

U.S. ATLAS Transition Radiation Tracker (TRT) Production (below)...

Left- TRT wire joint station unit at Duke University.





Left- TRT Shell production at Indiana University.



Above- A Signal Feedthrough for the Liquid Argon Electromagnetic Calorimeter, produced at BNL. Sixty-four feedthroughs will be produced, with production underway at 1-2 feedthroughs/week, and 35 feedthroughs expected to be shipped to CERN by the end of May.

5.2 U.S. CMS CONSTRUCTION PROJECT

CMS International – CMS has made plans for a complete detector (except for a fourth Endcap Muon station) ready for the first physics run in 2006. CMS is evaluating options to move underground installation and commissioning work to the Surface Building. CMS magnet work is progressing well, and most detector subsystems are in mass production, ramping up production, or will start production later this year. Some CMS highlights are summarized below:

- Most major contracts (86%) for the CMS magnet have been placed, and total cost remains unchanged; 3 of the 5 magnet barrel yoke rings are assembled at Point 5.
- Breakthroughs in crystal growing in Russia will allow two crystals for the Electromagnetic Calorimeter to be cut from one ingot, allowing greater yield than planned.
- Hadron Calorimeter (HCAL) Endcap Absorber has been manufactured and assembled in Minsk, Russia; the second half of the HCAL Barrel Absorber is under manufacture in Felgura, Spain.
- LHC Committee has recommended approval of the CMS Level-1 Trigger Technical Design Report.

U.S. CMS – As of March 31, 2001, the overall U.S. CMS Construction Project was 54% complete vs. the scheduled 60% complete. A DOE/NSF Quarterly status meeting was held on January 25, 2001 at the University of Minnesota to focus on the electromagnetic calorimeter system, and the DOE/NSF review was conducted May 8-10, 2001 at Fermilab. U.S. CMS is performing well with respect to technical and cost goals, while schedule remains a closely monitored issue. Progress is being made with calorimeter and muon system electronics on the critical path affecting further production of some items. Listed below are project highlights:

- Production of Muon system Cathode Strip Chamber (CSC) panels is proceeding at the
 desired rate and cost to support CSC chamber production at Fermilab, with CSC panel
 production 50% complete and chamber production 25% complete; tooling for final assembly
 and testing of chambers at Russia and China CSC production sites is being constructed and
 shipped.
- Production of Hadron Calorimeter (HCAL) scintillator tiles at Fermilab is on schedule, and more than half complete; a review of the technically challenging HCAL Readout Box was conducted, resulting in approval to proceed with production.
- Trigger prototyping program is proceeding well, with successful completion of the
 calorimeter trigger serial link tests of copper cable at 4 Gbit/sec, and successful testing of
 logic and communications between muon trigger Port, Sector Processor, and Sector Receiver
 units.
- Electromagnetic calorimeter (ECAL) electro-optical components and fiber assemblies parts for prototypes have been delivered; ECAL avalanche photo-diodes (APDs) design has been improved, and APDs have exhibited 100% survival rate after neutron irradiation studies.
- Silicon Tracker subsystem statements of work and MOU's are proceeding, with advanced procurements of equipment in process, and additional resources joining the effort, such as U-C Santa Barbara and others.

Below- Computer model showing Endcap Muon Integration and Installation design and procedure work.

Right- Endcap Muon Cathode Strip Chamber Installation Fixture, designed by the University of Wisconsin, shown demonstrated at Fermilab.



Below- Probing Station for Silicon Tracker preproduction activities at Kansas State University (KSU recently joined U.S. CMS).





5.3 U.S LHC ACCELERATOR CONSTRUCTION PROJECT

LHC – The new commissioning schedule has been agreed upon, with important dates as follows: first octant test- 4/04; last dipole produced-4/05; rings cold-12/05; first beam-2/06; pilot run-4/06; shutdown-5-7/06; physics run-8/06. The CERN Director-General has chaired a series of joint LHC Machine-Detector meetings to provide a regular forum for mutual planning between the accelerator and experiments.

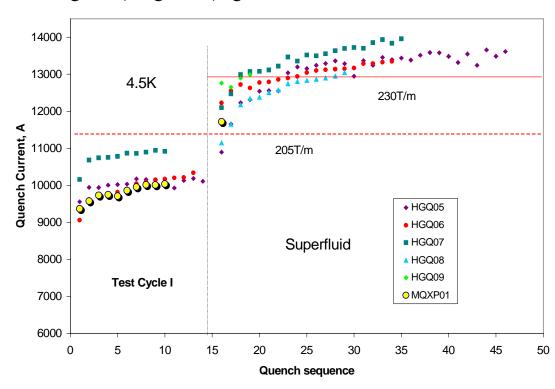
- The first LHC dipole test results were very satisfactory, with first quench near the nominal operating level (8.34 Tesla), and no further quench when the magnet was powered to the ultimate field limit (9 Tesla).
- Cryogenic dipole assembly call for tender is out, with adjudication expected by September; contracts for all main components of dipoles are now placed and series production has started, but slow progress by superconducting cable vendors continues to pace the dipole program.
- CERN and the U.S. are working together as necessary to achieve tighter configuration management, as final designs are translated into production of components.

U.S. LHC Accelerator - As of March 31, 2000, the overall project was 59% percent complete versus the scheduled plan of 64% percent complete. A DOE/NSF Quarterly Status meeting was held at BNL on February 12, 2001 with the next DOE/NSF review schedule for May 14-15, 2001, at Fermilab. The level of contingency available in the project has emerged as a minor concern, due to recently identified growth in costs associated with the latest estimate to complete. Project management is fully evaluating project scope and contingency across the entire project to increase the available contingency budget. There are no major issues with technical progress and the schedule of deliverables remains well in advance of CERN requirements. Project highlights are listed below:

- [Fermilab] Prototype quadrupole cold mass and cryostat (Q2P1) was completed, installed on the test stand and successfully tested; design of the LQX cryo-assembly (for joining the various KEK, and Fermilab quadrupoles, and CERN-provided correction coils into complete cold mass assemblies) was approved after engineering review; monthly teleconferences have been initiated between Fermilab and KEK to plan integration of the KEK quadrupoles into the cryo-assemblies for which Fermilab is responsible.
- [BNL] Magnet production continues: all D1 separation dipoles have been wound and cured, all beam tubes received from CERN and wrapped, and the first three D1 magnets successfully collared; an interim design review of the D3 and D4 magnets has been held at CERN, and the design found to be on track.
- [LBNL] Design of DFBX cryogenic feedboxes is proceeding, with 3-D models made of all design variations; work concentrates on the most complex feedbox variant, the design for which was approved after an engineering design review at CERN; procurements for the large steel components of the TAN and TAS copper interaction region absorbers are proceeding on schedule; accelerator physics work continues on TAN vacuum chamber impedance calculations, and modeling for a CERN-proposed move of the Q2 quadrupole.



Q2P1 (MQXP01) Quench Performance



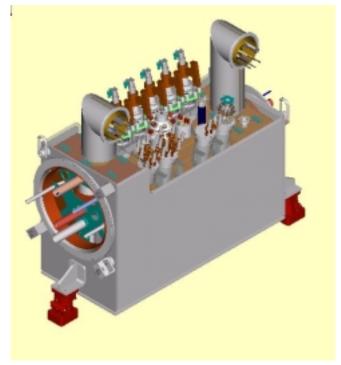
Left- First prototype quadrupole (Q2P1/MQXP01) on test -stand at Fermilab.

Recent test results of this prototype quadrupole (above) show good quench performance at 4.5K and 1.9K (Superfluid), consistent with good model magnets.



Above- Interaction Region D1 Dipole Magnet being collared at BNL.

Right- DFBX Feedbox for Interaction Region being designed at LBNL.



CERN Direct Purchases - DOE reimburses CERN for their payments to qualified U.S. vendors [Reference U.S.-CERN Agreement and Accelerator Protocol]. The status is shown in Table 5.1. Table 5.1, Status of DOE Payments (in \$000)

		Amount	Contract	w/ options
Contract Item	Company (U.S. supplier)	Paid	Price	& escalation
Niobium-Titanium Alloy Bars	Wah Chang	18,238	38,667	48,431
Niobium Sheets	Wah Chang	2,506	5,633	6,951
Polyamide Insulation Film	Kaneka High Tech Materials	659	5,425	6,510
Superconducting Cable	IGC Advanced Superconductors	1,151	16,447	20,985
LHC BPMS Button Feedthroughs	Ceramaseal	0	898	1,003
Cryogenic Temperature Sensor	Lakeshore	167		
Cryogenic Helium Mass Flowmeters	(tbd-contract in process)	0	1,200	1,200
(tbd-contract in process)	(tbd-contract in process)	0	(tbd)	3,134
Totals		22,721	68,270	88,214

6. FINANCIAL/COST STATUS AND PLANS

TOTAL PROJECT FUNDING PLAN (then year millions of dollars)*

TOTAL TROSLECT FORDING TEAM (then year minions of donars)											
Fiscal Year	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	Total
Machine Funding Profiles (DOE)											
US LHC	2.00	6.67	14.00	15.40	24.92	9.36	14.20	11.20	8.33	3.92	110
CERN Direct	0.00	0.00	0.00	8.09	8.29	17.88	8.00.	10.90	21.00	15.84	90
Machine Total	2.00	6.67	14.00	23.49	33.21	27.24	22.2	22.1	29.33	19.76	200
Detector Funding Pr	ofiles (l	DOE an	d NSF)								
US ATLAS	1.70	3.71	10.05	25.63	28.43	26.77	21.85	25.89	14.69	5.03	163.75
DOE	1.70	3.71	10.05	9.00	16.49	14.48	9.2	18.6	14.69	5.03	102.95
NSF	0.00	0.00	0.00	16.63	11.94	12.29	12.65	7.29	0.00	0.00	60.80
US CMS	2.30	4.62	10.95	38.03	24.26	21.23	21.81	21.73	15.98	6.34	167.25
DOE	2.30	4.62	10.95	32.51	20.30	17.15	17.6	19.3	15.98	6.34	147.05
NSF	0.00	0.00	0.00	5.52	3.96	4.08	4.21	2.43	0.00	0.00	20.20
Detectors Total	4.00	8.33	21.00	63.66	52.69	50.07	55.66	45.72	29.87	0.00	331.00

TOTAL DOE & NSF FUNDS, COSTS, & COMMITMENTS (cumulative \$000)

	A = Funds	B = Estimate	C = Open	D=B+C	A-D = Funds
U.S. LHC Construction Project	Allocated	Actual Costs	Commitments	Total	Available
U.S. ATLAS	96,290	53,587	8,626	62,213	34,077
U.S. CMS	101,390	64,554	15,948	80,502	20,888
U.S. LHC Accelerator	72,350	62,698	3,856	66,554	5,796
CERN Direct Purchases	34,260	22,721	0	22,721	11,539
Total	304,290	203,560	28,430	231,990	72,300

^{*} This report includes a revision to the funding profile for the U.S. LHC Construction Project that is addressed in the FY 2002 budget planning for DOE. The revision better matches the needs of the construction projects. This report also includes a change in the distribution of funds between the U.S. LHC Accelerator project and the CERN direct project to address delays in CERN invoices.

[†] Based on financial reports from the U.S. LHC construction projects. NSF funding is provided after the beginning of the fiscal year and therefore it is necessary to carry-over funding into the subsequent fiscal years.

7. DOE/NSF COST BASELINES AT LEVEL 2 (in \$000)

U.S. ATLAS Cost Baseline

WBS	Description	Previous	<u>Change</u>	Current
1.1	Silicon System	18,718	-963	17,755
1.2	Transition Radiation Tracker	9,079	115	9,194
1.3	Liquid Argon Calorimeter	40,972	1,199	42,171
1.4	Tile Calorimeter	7,929	1,219	9,148
1.5	Muon Spectrometer	24,103	2,288	26,391
1.6	Trigger/Data Acquisition System	10,957	0	10,957
1.7	Common Projects	9,179	0	9,179
1.8	Education	287	0	287
1.9	Project Management	7,778	502	8,280
1.10	Technical Coordination	0	450	450
	Contingency	34,748	-4,810	29,938
	U.S. ATLAS Total Project Cost Baseline	163,750	0	163,750

U.S. CMS Cost Baseline

<u>WBS</u>	<u>Description</u>	<u>Previous</u>	<u>Change</u>	Current
1.1	Endcap Muon	35,014	981	35,995
1.2	Hadron Calorimeter	37,890	446	38,336
1.3	Trigger and Data Acquisition	13,431	288	13,719
1.4	Electromagnetic Calorimeter	9,314	250	9,564
1.5	Forward Pixels	6,435	321	6,756
1.6	Common Projects	23,000	0	23,000
1.7	Project Office	7,243	287	7,530
1.8	Silicon	3,041	284	3,325
	Contingency	31,882	- 2,857	29,025
	U.S. CMS Total Project Cost Baseline	167,250	0	167,250

U.S. LHC Accelerator Cost Baseline¹

WBS	Description	Previous	Change	Current
1.1	Interaction Region Components	50,328	0	50,328
1.2	Radio Frequency Straight Section	15,714	0	15,714
1.3	Superconducting Wire and Cable	11,868	0	11,868
1.4	Accelerator Physics	5,133	0	5,133
1.5	Project Management	13,612	0	13,612
	Contingency	13,345	0	13,345
	U.S. LHC Accelerator Total Project Cost Baseline	110,000	0	110,000

¹ Changes pending

8. SCHEDULE STATUS AND PLANS

8.1 U.S. ATLAS Construction Project Milestones (Baseline changes in the current Quarter are bold)

U.S. ATLAS Major Project Milestones (Level 1)

Description	Baseline Schedule	Forecast (F) Date	Actual (A) Date
Project Start	01-Oct-95	01-Oct-95 (F)	01-Oct-95 (A)
Project Completion	30-Sep-05	30-Sep-05 (F)	

U.S. ATLAS Major Project Milestones (Level 2)

Subsystem	Schedule Designator	Description	Baseline Schedule	Forecast (F) / Actual (A) Date
Silicon (1.1)	SIL L2/1	Start Full Silicon Strip Electronics Production	06-Jul-01	06-Jul-01 (F)
	SIL L2/2	Start Full Strip Module Production	07-Jan-02	07-Jan-02 (F)
	SIL L2/3	ROD Design Complete	01-Oct-01	01-Oct-01 (F)
	SIL L2/4	Complete Shipment of Silicon Strip Module Production	13-Oct-03	13-Oct-03 (F)
	SIL L2/5	ROD Production/Testing Complete	24-Jun-03	24-Jun-03 (F)
TRT (1.2)				
Mechanical	TRT L2/1	Final Design Complete	31-Dec-98	07-Dec-98 (A)
	TRT L2/2	Module Production Complete (CUM 102)	31-Mar-03	31-Mar-03 (F)
	TRT L2/3	Barrel Construction Complete	16-Sep-03	16-Sep-03 (F)
Electrical	TRT L2/4	Select Final Elec Design	15-Jun-01	30-Aug-00 (A)
	TRT L2/5	Start Production of ASICS	18-Jan-02	18-Jan-02 (F)
	TRT L2/6	Installation Complete	04-Jan-05	04-Jan-05 (F)
LAr Cal	LAr L2/1	Cryostat Contract Award	24-Jul-98	05-Aug-98 (A)
(1.3)	LAr L2/2	Barrel Feedthroughs Final Design Review	30-Sep-98	02-Oct-98 (A)
	LAr L2/3	Start Electronics Production (Preamps)	30-Jun-00	30-Jun-00 (A)
	LAr L2/4	FCAL Mechanical Design Complete	14-Dec-98	15-Dec-99 (A)
	LAr L2/5	FEB SCA Prod. Chip Submission/Contract Award	19-Jul-01	19-Jul-01 (F)
	LAr L2/6	Level 1 Trigger Final Design Complete	04-Oct-01	04-Oct-01 (F)
	LAr L2/7	ROD Final Design Complete	12-Dec-02	12-Dec-02 (F)
	LAr L2/8	Motherboard System Production Complete	30-Jun-02	30-Jun-02 (F)
	LAr L2/9	Cryostat Arrives at CERN	15-May-01	15-May-01 (F)
	LAr L2/10	Barrel Feedthroughs Production Complete	15-Feb-02	15-Feb-02 (F)
	LAr L2/11	FCAL-C Delivered to EC	17-Oct-02	17-Oct-02 (F)
	LAr L2/12	FCAL-A Delivered to EC	08-Dec-03	08-Dec-03 (F)

U.S. ATLAS Major Project Milestones (Level 2) (Continued)

Subsystem	Schedule Designator	Description	Baseline Schedule	Forecast (F) / Actual (A) Date
Tile Cal	Tile L2/1	Start Submodule Procurement	01-Sep-97	01-Sep-97 (A)
(1.4)	Tile L2/2	Technology Choice for F/E Electronics	15-Nov-97	15-Nov-97 (A)
	Tile L2/3	Start Module Construction	01-May-99	20-Sep-99 (A)
	Tile L2/4	Start Production of Motherboards	01-Apr-01	01-Apr-01 (F)
	Tile L2/5	All Electronic Components Delivered to CERN	01-Oct-02	01-Oct-02 (F)
	Tile L2/6	Module Construction Complete	30-Sept-02	30-Sep-02 (F)
	Tile L2/7	All Modules Delivered to CERN	02-Dec-02	02-Dec-02 (F)
Muon (1.5)	Muon L2/1	Start MDT Chambers Lines 1 and 3	17-Jul-00	15-Sep-00 (A)
	Muon L2/2	Start CSC Chamber Production	01-Sep-01	01-Sep-01 (F)
	Muon L2/3	MDT Electronics ASD PRR	19-Oct-01	01-Oct-01 (F)
	Muon L2/4	Final Design of Global Alignment Devices Complete	01-Apr-02	01-Apr-02 (F)
	Muon L2/5	CSC IC Production Complete	15-May-02	15-May-02 (F)
	Muon L2/6	Kinematic Mount Design Complete	30-Jan-01	30-Jan-01 (A)
	Muon L2/7	MDT Chambers (U.S.) Production Complete	27-Aug-04	27-Aug-04 (F)
	Muon L2/8	Kinematic Mount Production Complete	24-May-04	24-May-04 (F)
	Muon L2/9	CSC ROD Production Complete	05-Nov-03	05-Nov-03 (F)
	Muon L2/10	MDT Elec.'s Mezzanine Production Complete	06-Mar-03	06-Mar-03 (F)
	Muon L2/11	CSC Assembly/Testing at CERN Complete	17-Dec-04	17-Dec-04 (F)
	Muon L2/12	Global Alignment System Final Delivery	30-Sep-04	30-Sep-04 (F)
Trigger/				
DAQ (1.6)	TDAQ L2/1	Select Final LVL2 Architecture	31-Dec-99	31-Mar-00 (A)
	TDAQ L2/2	LVL2 Trigger Design Complete	31-Dec-02	31-Dec-02 (F)
	TDAQ L2/3	LVL2 Trigger Prototype Complete	30-Sep-02	30-Sep-02 (F)
	TDAQ L2/4	Start Production	08-Jan-03	08-Jan-03 (F)
	TDAQ L2/5	Start Installation & Commissioning	05-Mar-03	05-Mar-03 (F)
	TDAQ L2/6	Production Complete	30-Jul-05	30-Jul-05 (F)
	TDAQ L2/7	LVL2 Installation & Commissioning Complete	30-Sep-05	30-Sep-05 (F)

Figure 8.1.1 U.S. ATLAS Milestone Schedule Status Report

ID	Subsystem ID	Milestone	ETC 01 Baseline	Forecast	Actual	1996 1 2 3 4	1997 1 2 3 4	1998 1 2 3 4	1999	2000	1 2	3 4	2002 1 2 3 4	2003	2004
1		Project Start (10/1/95)	10/1/95	10/1/95	10/1/95										
2	Tile L2/1	Start Submodule Procurement	9/1/97	9/1/97	9/1/97		d	<u> </u>							
3	Tile L2/2	Technology Choice for F/E Electronics	11/15/97	11/15/97	11/15/97										
4	LAr L2/1	Cryostat Contract Award	7/24/98	8/5/98	8/5/98				-				1		
5	LAr L2/2	Barrel FTs Final Design Review	9/30/98	10/2/98	10/2/98	1		₫					1		
6	TRT L2/1	Final Design Complete	12/31/98	12/7/98	12/7/98	1									
7	LAr L2/4	FCAL Mech Design Complete	12/14/98	12/15/99	12/15/99	1				•					
8	Tile L2/3	Start Module Construction	5/1/99	9/20/99	9/20/99	1									
9	TDAQ L2/1	Select Final LVL2 Architecture	12/31/99	3/31/00	3/31/00								1		
10	LAr L2/3	Start Elec.'s Production (Preamps)	6/30/00	6/30/00	6/30/00										
11	Muon L2/1	Start MDT Chambers Lines 1 & 3	7/17/00	9/15/00	9/15/00						-				
12	Muon L2/6	Kinematic Mount Design Complete	1/30/01	1/30/01	1/30/01						•				
13	Tile L2/4	Start Production of MBs	4/1/01	4/1/01	NA	1						,	1		
14	LAr L2/9	Cryostat Arrives at CERN	5/15/01	5/15/01	NA							5	1		
15	TRT L2/4	Select Final Elec Design	6/15/01	8/30/00	8/30/00						١ ١		1		
16	Sil L2/1	Start Full Silicon Strip Elec Production	7/6/01	7/6/01	NA					1		\D\V~			
17	LAr L2/5	FEB SCA Prod Chip Submission/CA	7/19/01	7/19/01	NA	1					1				
18	Sil L2/6	Pixels '1st IBM Prototype Submitted'	7/26/01	7/26/01	NA NA							\sim			
19	Muon L2/2	Start CSC Chamber Production	9/1/01	9/1/01	NA NA							2			
20	Sil L2/3	ROD Design Complete	10/1/01	10/1/01	NA							5	ζ		
21	LAr L2/6	Level 1 Trigger Final Design Complete	10/4/01	10/4/01	NA NA							ر ا	5		
22	Muon L2/3	MDT Electronics ASD PRR	10/19/01	10/19/01	NA)	K .		
23	Sil L2/2	Start Full Strip Module Production	1/7/02	1/7/02	NA							١			
24	TRT L2/5	Start Production of ASICS	1/18/02	1/18/02	NA										
25	LAr L2/10	Barrel FTs Production Complete	2/15/02	2/15/02	NA NA										
26	Muon L2/4	Final Design of Global Align Devices	4/1/02	4/1/02	NA.										
27	Muon L2/5	CSC IC Production Complete	5/15/02	5/15/02	NA.								_		
28	LAr L2/8	MB System Production Complete	6/30/02	6/30/02	NA NA										
29	TDAQ L2/3	LVL2 Trigger Prototype Complete	9/30/02	9/30/02	NA NA									L	
30	Tile L2/6	Module Construction Complete	9/30/02	9/30/02	NA NA									000000000000000000000000000000000000000	
31	Tile L2/5	All Elec.'s Components Delivered to ATLAS	10/1/02	10/1/02	NA NA									ď	
32	LAr L2/11	FCAL-C Delivered to EC	10/17/02	10/17/02	NA NA								6	/	
33	Tile L2/7	All Modules Delivered to CERN	12/2/02	12/2/02	NA NA								"	었	
34	LAr L2/7	ROD Final Design Complete	12/12/02	12/12/02	NA NA									Ň	
													1		
35	TDAQ L2/2 TDAQ L2/4	LVL2 Trigger Design Complete Start Production	12/31/02	12/31/02	NA NA										
36			3/5/03		NA NA								1		
37	TDAQ L2/5	Start Installation & Commissioning	3/5/03	3/5/03	NA NA									$ \circ $	
38	Muon L2/10	MDT Elec.'s Mezz Production Complete												\bigcirc	
39	Sil L2/7	Pixels 'Start IBM Production'	3/13/03	3/13/03	NA NA										
40	TRT L2/2	Module Production Complete (CUM 102)	3/31/03	3/31/03	NA NA										
41	Sil L2/5	ROD Production/Testing Complete	6/24/03	6/24/03	NA NA										וַי
42	TRT L2/3	Barrel Construction Complete	9/16/03	9/16/03	NA									6	00000
43	Sil L2/4	Compl Shipment of Silicon Strip Modules Prod	10/13/03	10/13/03	NA										\Diamond
44	Sil L2/8	Pixels 'Start IBM Outer Bare Module Prod'	10/22/03	10/22/03	NA										\Diamond
45	Muon L2/9	CSC ROD Production Complete	11/5/03	11/5/03	NA										\triangleright
46	LAr L2/12	FCAL-A Delivered to EC	12/8/03	12/8/03	NA										
47	Muon L2/8	Kinematic Mount Production Complete	5/24/04	5/24/04	NA								1		
48	Muon L2/7	MDT Chambers (U.S.) Prod Compl (Qty. 240)	8/27/04	8/27/04	NA										
49	Muon L2/12	Global Align System Final Delivery	9/30/04	9/30/04	NA										
50	Sil L2/9	Pixels 'Disk System at CERN'	10/13/04	10/13/04	NA	1									
51	Muon L2/11	CSC Assembly/Test at CERN Complete	12/17/04	12/17/04	NA	1									
52	TRT L2/6	Installation Complete	1/4/05	1/4/05	NA	1									
52															
53	TDAQ L2/6	Production Complete	7/30/05	7/30/05	NA	1									

8.2 U.S. CMS Construction Project Milestones

System.	Level	CMS D	Mindow	Variance	Date ordered	246	66 1995 2000 2001 2000 2000 2004 2005 For Oct Par Oct
			CMS L1 Milestrees	O daços	NA.	Oct 31 '95	
29431	MLI		Project Start (10G1/95)	2 days	Om 31 95	0413195	
29431	MLI	D-014	Submit DAQ Technical Design Report (TDR)	0 days	Dec 31 '81	Dec 31 '08.	
29651	MLI	3E-017	End Assembly of HB (Burel) in Stafface Hall (SSS)	0 days	7431.92	34531100	
29431	MLI	HE-012	End Assembly of HE (Ending) in SXS	0 days		Mw31'00	
2651	MLI	B-015	End Trial Insertion of HEI in Vacuum Task	65 days		Jul 30 '00	
	MLI	5-022	Trial Mounting of III Supermodule on III Complete Class Volumed Seat Mount of Text in IVI	0 days	Aug 31 93	Aug 30 '00 Sep 30 '00	
7651	MILI	HB-023	Close Yake and Start Magnet Test in SICS End Installation and Test of HB in 1003	0 days	Sep 30 93 May 31 94	_	
7651	MLI	HB-015	End Installation and Test of HE in UKS	0 days	Jul 31 94	Jul 31 '04	
7651	MLI	8-019	End Inst., Testing, & Debug, of EB (bursh in UID)	I days		Ort 31 '04	
7651	MLI	M-019	End Install of ME (Endoug) Distinut in YE in UX3	II days	Mar 31 93	Mar 31 '07	
71431	MLL	T-014	End Installation and Test of Trades in UID	II days	Jun 30 93	Jun.38 '03	
7431	MLL	HF-025	End Installation and Test of HF in UX3	II days	Jun 30 93	Jun.38100	
7481	MLL		Preject Completion (\$19000)	II days	Sep 30 93	Sep 38 '05	•
			□ Musa System (WBS 1.1)	0 days	NA.	Dec 02 '98	
NOOR	ML2	M-009	Mechanical Engineering Design Barrier	-14 degra	Dec 31.98	Dec 02 98	0
NOUN	ML2	M-010	Brigin Mans Production of CSC Parts (puncts)	21 days	Apr 30 99	May 31 99	6
NOON	ML2	M-011	Brigin Assembly of Cathode Strip Chambers at FNAL	173 days	Oct 31 99	Jul 14100	
NOUN	ML2	M-012	Pre-Production ASIC's Bredy	364 dept	Hoy 30 99	Aug01'00	
NOON	ML2	M-013	Brigin Mass Production of Electronics Bounds	SI days	Avg 31 90	Jen.0410t.	••
#U08	ML2	M-014	Brigin Miranting Brettronies and Tretting at UCLA/UF	285 days	Sep 30 90	Jun 30*01.	
SOOK	ML2	M-015	Begin CSC Assembly-PNFLOx Petersburg & IHEP/Beijing	S7 days	I m 31 91	Jun.01'01.	
MIJON	ML2	M-016	50% of the Chambers Installed	I days	Jul 31 93	344.31.103	
guoss	ML2	M-017	All Large Chambers Assembled and Tested.	0 days	Oct 31 93	O+t3150	I
gij Olik	ML2	M-012	All Chankers Eastalled	0 days	Mar 31 94	Mw20'04	
			HCAL System (WBS 1.2)	O days		Oct 02 199	
BC.AL		3B-050	HE: PPP1. Absorber Delivered to CERN	-21 days	Oct 31 98	Oct.0258	9
CAL	ML2	300-001	HD: Mechanical lingineering Design Review	-19 days	Hov 30 90	Nov03'98	9
CAL		3IB-052	HD: 9992 Absurber Delivered to CERM	-9 days	Apr 20 99	Apr 13'99	
BC.AL		100-001	HO Engineering Design Review	-4 days	Jun 88 99	Jun.02'99	
BC.AL		HE-001	HE Mechanical Engineering Design Serview	-71 days	Sep 30 99	Jun 12'99	**
HCAL.	ML2	HF-006	HF Engineering Design Review Complete	200 days	Oct 31 90	Aug 31 VI	
poten	Lovel?	CMS ID	Microre	Verlence	Deceino Start	Swi	1989 1989 2080 2801 2082 2083 2804 2085 ApriCct Ap
HCAL.	ML2	393-010	HS-1 Alterofeet Delivered to CESH	0 days	Nay 30 TO	30 v 30 v 30	
HOAL	ML2	H7-E25	HP: Defice Piber Diameter	0 days	Fen 31 WI	Jan 31 (0)	
HCAL.		193-639	Complete Front-end Electronics Production	337 days		OH 31 03	
SCAL	ML2	355-814	HS+1 Absorber Delivered to CESN	0 days		Dec 31 (0)	•
HCAL		HD-803	MO Optice Installation on YE Completed	0 days		Jun 30 03	
SCAL		HB-121	HB: End Installation in Enlancid in UKS	72 days			
SCAL	ML2	HD-807	MO End Installation and Tests in USO	0 days	_		
			☐ Tridas System (WBS 1.3)	O days		Nev 0.3 '96	
1990	ML2	D-808	Complete Initial Moon, Calorimeter, & Global Trigger Desig				
DAQ	ML2	D-800	Resident Unit Prototype 2 (Design of)	0 days	_		
DAQ	ML2	D-806	Eveni Bullifer Protetype 1 Complete	-19 days		May 1459	
THEO	ML2	D-802	Complete Phase I Prototype Design	-20 days			
DAQ	ML2	D-807	Readout Unit Prototype 2 Complete	-20 days			
DAG 1896	MLI	D-806 D-804	Filter Unit Prototype 1 Complete Submit Trigger Technical Design Report (TDR)	-20 days 0 days			
DAQ	MLI	D-809	Fortinal DAQ Chain Protetype Complete	-20 days			
DAQ	ML2	D-810	High Level Trigger Protetype I Complete	-20 days			
DAQ	ML2	D-811	Full DAQ Prototype Tests Complete	44 days			
DAQ	ML2	D-813	Technologies Choice Preparation: and 1.95 DWQ	21 days	-		
- are	100.00	5-413	☐ ECAL system (WBS 1.4)	O days		Jun 01 76	
DAL	ML2	3-800	Chairs of Avalances Photododes	-21 days		April 90	
CAL	ML2	2-804	300 Electronics Chappels Test	300 days			
SUAL	ML2	2-806	Module 0 (400 channels) Pretotype Complete	421 days		Aug 31 01	
SCAL	ML2	2-806	Supermodule I Completed	433 days		Medito	
	ML2	3-011	Supermedule 1 Cultivation and Testing Complete	140 days		Mar 31 02	
CAL	ML2	3-813	Half-Burni (15 Supermodules) Cultivated	II days		Sep 30 02	
		3-017	Full-Stated (38 Supermodules) Completed	II days		Jun 30 04	
CAL			FPDC System (WBS 1.5)	O days		Dec 01.76	
CAL	ML2		4	_			
BUAL BUAL BUAL FFIOC		T-812	Define construction milestance up to 2003	300 days			
SUAL SUAL PPIOC	ML2	T-812 T-808	Define construction rule stance up to 2000 Final Full Star Sensor - Selemination	301 days 129 days		7413170	
FFIOC FFIOC	ML2		Define construction milestance up to 2000 Final Poll Size Sensor - Sebmission Final Poll Size Readout Chip - Submission	129 days 216 days	Fen 31 '91	7413150 May 3150	
FFIOC FFIOC	ML2 ML2 ML2	T-800.	Final Full Star Sensor - Submission	129 days 316 days	Feb 35 TE	May 31 70	
FFIOC FFIOC	ML2 ML2 ML2 ML2	T-800.	Final Poll Size Senser: Submission Final Poll Size Resdort Chip - Submission G Commun Projects (WBS 1.6)	129 days 316 days O days	Feb 35 TE Feb 35 TE NA	May 31 02 Jun 30 39	• •
SUAL SUAL	ML2 ML2 ML2	T-800.	Final Full Star Fenant - Selemination Final Full Star Rendont Chip - Subminston	129 days 316 days	Feb 20 YE NA EM	May 31 70	

8.3 U.S. LHC Accelerator Construction Project Milestones

Table 8.3 Level 2 U.S. LHC Accelerator Baseline Milestones through FY2001

WBS		Baseline <u>Date</u>	Forecast(F)
<u>Identifiers</u>	Milestone Description		or Actual(A)
Int Region	Begin 1st inner triplet quadrupole model magnet	1 Jul 97	1 Jul 97 (A)
Int Region	Complete inner triplet quadrupole model magnet program phase 1	1 Dec 99	28 Sep 99 (A)
Int Region	Complete inner triplet quadrupole model magnet program phase 2	1 Mar 00	17 Mar 00 (A)
Int Region	Place purchase order for HTS power leads	1 Feb 00	30 Aug 00 (A)
Int Region	Begin absorber fabrication	1 Nov 00	30 Oct 00 (A)
Int Region	Complete inner triplet quadrupole prototype magnet program	1 Oct 01	1 Oct 01 (F)
Int Region	Begin interaction region beam separation dipole production assembly	1 Oct 00	25 Jul 00 (A)
Int Region	Begin inner triplet feedbox fabrication	1 Mar 01	1 Sep 01 (F)
RF Region	Begin assembly of 1st dipole model magnet	1 Sep 99	10 Jun 99 (A)
RF Region	Complete dipole model magnet program	1 Aug 00	8 Nov 00 (A)
SC Cable	All cable production support equipment delivered to CERN	1 Sep 99	28 May 99 (A)
SC Cable	Complete SC testing facility upgrades	1 Jun 99	30 Sep 99 (A)

_						1986	1957	1998	1999	2000	290		2002	2003	2004	2005
D	Milestone Project Start (10/1/95)	Original Sun 11/1/95	Revised Sun 18/1/95	Forepast Sun 10/1/95		4 1 2 3 4	<u> 11 2 3 4 </u>	1 2 3 4	1 2 3 4	1 2 3 4	1 2	3 4	1 2 3 4	1 2 3 4	<u> 1 2 3 4 </u>	11 2 3 -
ero.	1 1 1			Tue 7/197	Tue 7/1/97	<u>a</u> 1011										
	Begin 1 st. Inner Triplet Quadrupole Model Magnet	Tue 7/1/97	Tue 7/1/97					^1								
SC	Complete Superconductor Test Facility Upgrades	Tue: 6/1 /99	Tue 8/1/99	Thu 9/30/95	Thu 9/30/89				۱۵۰	9.30						
SC	All Cable Production Support Equipment Delivered to CEPN	Wed 9/1/99	Wed 9/1 (99)	Fri 5/28/99	Fri 5/08/89				5.08 4 (2						
RF	Begin Assembly of 1st Dipole Model Magnet	Wed 9/1 /99	Wed 9/1 (99)	Thu 6/10/99	Thu 6/10/99				840 4 0	1						
IR.	Complete Inner Triplet Quadrupole Model Magnet Program Phase 1	Wed 12/1/59	Wed 12/1/99	Tue: 9/28/99	Tue 9/08/89				929 4	ia -						
IR.	Place Purchage Order for HTS Power Leads	Tue 2/1/00	Tue 24 (00)	Wed 8/80000	Wed 8/30/00					Δ 4	e scan					
IR.	Complete Inner Triplet Quadrupole Model Wagnet Program Phase 2	Wed 3/1/00	Wed 3/1/00	Fri 3/17/00	Fri SM7000				3	17 <u>@</u>						
RF:	Complete Dipole Model Magnet Program	Tue 8/1 /00	Tue 8/1 (00)	Wed 11.8/00	Wed 11/8/00					۵	(4. 11)	8				
RF	Begin RF Region Dipole Production Assembly	Fri 9/1/00	Tue 1/4 (02)	Tue 1/1/02	NA.					4	ŝ		O 1ft			
IR.	Begin Absorber Fabrication	Wed 11/1/00	Wed 11/1/00	Mon 10/30/00	Man 10/30/00						36 100	38				
IR.	Complete Inner Triplet Quadrupole Prototype Magnet Program	Fri 12/1/00	Mon 10/10/1	Non-100001	NA.						۵	4	0.101			
IR.	Begin Interaction Region Beam Separation Dipole Prod. Assembly	Thu 3/1/01	Sun 10/1/00	Tue 7/25/00	Tue 7/25/00					7125 🐗	δd					
IR.	Begin Ihmer Triplet Faedbox Fabrication	Thu 3/1/01	Thu 3/1 (01	Sat 9/1/01	NA.						4	<	91			
IR.	Begin Inner Triplet Quadrupole Production Assembly	Sun 4/15/01	The 11/1/01	Thu 11.7001	NA.						ŀŁ	1	OHH			
RF	Decision on RF Region Quadrupoles	Sun 7/1 (01	Sun 7/1 (01	Sun IMUM	NA.							Ω	2.91			
IR.	Complete 1 st ihmer Triblet Quadrupole Magnet	The 114 (0)	Sun 94 (02	Sun 981/02	NA.								<u> </u>	291		
RF	Delivery of D3, D4 for IR4 right	Tue 1/1/02	Tue 1/4 (02)	Tue 1/1/02	NA.								<u>0</u> 111			
IR.	Delivery of 02 for R8 Left	Mon 4/1/02	Man 44 (02	Mon 4/1/02	NA.								0.4	i		
IR.	Complete Inner Triplet Feedbox Fabrication	Wed 5/1 (02)	Wed 5/1 (02)	Wed 5/1/02	NA.								ω.	4		
IR.	Delivery of Allinner Triplet System Components for IRB Lett (MQX, DFBX,	Tue 18/1/02	Tue 184 (02	Tue:10/1/02	NA.									0.104		
RF	Complete RF Region Dipole Production Assembly	Tue 10/1/02	Tue 104 02	Tue:10/1/02	NA.									0104		
IR.	Delivery of 02 for RS Left	Fri 11/1/02	Fri 11/4 (02	Fri 11.11.02	NA.									0 111		
RF	Defivery of 03, 04 for IR4 left	Fri 11/1/02	Fri 11/4 (02)	Fri 11.11.02	NA.									Они		
IR.	Complete Absorber Fabrication	Sun 12/1/02	9un 12/1/02	Sun 12/1/02	NA.									<u>()</u> 121		
IR.	Delivery of All inner Triplet System Components for IRE Right (MQX, DFEX	Wed 1/1/03	Wed 1/1 (03)	Wed 17003	NA.									<u>0</u> 11		
IR.	Delivery of 0.2 for IR8 Right	Set 2/1 (03)	Set 2/1 (03)	Sat 2003	NA.									∆ 28		
IR.	Complete Interaction Region Dipole Production Assembly	Set 3/1 (08)	Set 3/1 (08)	Set 3/1/03	NA.									<u>0</u> 34		
	Project Completion (5/50/05)	Fri 9/30/05	Fri 9/30/05	Fri 9/80005	NA.											9.38

Completion (3:58.05)	Fri 9/30/05	Fri 9(30)/05	Fri 9/80005	NA.						
Original baseline	(F	Revised	baseline	e	\Diamond	Foreca	st	4	► A	Actual

9. TECHNICAL BASELINE STATUS

<u>U.S. ATLAS Construction Project</u> - No change. The U.S. ATLAS collaboration defined a list of initial deliverables representing the U.S. contribution to ATLAS. This list was approved by the JOG in March 1998. Deliverables are listed in the U.S. ATLAS Construction Project Management Plan, Appendix 3.

<u>U.S. CMS Construction Project</u> - Change to incorporate expanded U.S. CMS participation in the CMS Silicon Tracker Outer Barrel, per approved Level 2 Change Request defining additional associated deliverables, milestones, cost and schedule. The U.S. CMS collaboration defined a list of deliverables representing the U.S. contribution to CMS. This list was approved by the JOG in October 1998. The scope of U.S. CMS contribution is described in the U.S. CMS Management Plan, Appendix 2.

<u>U.S. LHC Accelerator Construction Project</u> - No change. U.S. LHC Accelerator Project - The U.S. deliverables to CERN are defined in the Implementing Arrangement to the Accelerator Protocol. The Implementing Arrangement was signed by the CERN and U.S. signatories in July 1998. Reference the U.S. LHC Accelerator Project Management Plan, Annex II, (Approved 6/15/98).

<u>CERN Direct Purchases</u> - No change. CERN will procure from U.S. industrial firms supplies required to construct the LHC accelerator. These supplies will include superconducting alloy, cable, insulation, and other materials.

10. BASELINE CHANGE ACTIVITY

Baseline Control Level	Baseline Changes
Level 1, DOE/NSF Joint Oversight Group	No changes this quarter.
Level 2, DOE/NSF Project Office	
U.S. ATLAS	Changes to the Level 2 cost and schedule
	baseline.
U.S. CMS	Changes to the Level 2 cost, scope and
	schedule baseline.
U.S. LHC Accelerator	No changes this quarter.

APPENDIX A - FUNDING BY INSTITUTION (in thousands of dollars)

U.S. CMS Construction Project

		FY 1	998			FY 1	999			FY 2	000		
	DO	DE			D	OE			DO	DE			Grand
Institution	Grant	Contract	NSF	Total	Grant	Contract	NSF	Total	Grant	Contract	NSF	Total	Total
FNAL	0	5,517	0	5,517	0	10,817	40	10,857	0	5,981	0	5,981	22,355
Fairfield	0	29	0	29	0		0	0	0	10	0	10	39
Maryland	90	65	0	155	0		131	263	0	250	0	250	668
Boston U.	0	32	0	32	31	111	0	142	0	132	0	132	306
Florida State	60	54	0	114	71	118	0	189	80	54	0	134	437
U. of Minnesota	60	95	0	155	161	452	0	613	141	202	0	343	1,111
U. of Iowa	77	62	0	139	20	5	0	25	0	453	0	453	617
U. of Rochester	127	1,159	0	1,286	262	485	0	747	441	253	0	694	2,727
Notre Dame	0	52	0	52	0		184	228	0	14	193	207	487
Purdue	38	135	0	173	49	166	0	215	0	175	0	175	563
U. of Miss.	46	100	0	146	68		0	159	69	108	0	236	541
U. of Florida	44	95	0	139	184	412	0	596	333	853	0	1,186	1,921
Ohio State U.	140	64	0	204	275	212	0	487	196	732	0	928	1,619
Carnegie Mellon	0	113	0	113	0	291	0	291	0	312	0	312	716
Rice	138	19	0	157	102	56	0	158	132	16	0	148	463
U. of Wisconsin	533	1,052	0	1,585	471	3,598	0	4,069	459	3,197	0	3,656	9,310
U.C. Davis	34	100	0	134	0	78	0	78	263	502	0	765	977
UCLA	150	87	0	237	249	173	0	422	244	391	0	635	1,294
U.C. Riverside	20	10	0	30	0	164	0	164	0	70	0	70	264
John Hopkins	0	29	0	29	0	-	70	70	0	0	40	40	139
Northwestern	0	59	0	59	5	26	0	31	0	114	0	114	204
Rutgers	0	13	0	13	0	0	34	34	0	2	140	142	189
Princeton	0	256	0	256	0	626	0	626	0	667	0	667	1,549
Caltech	0	148	0	148	0	458	0	458	0	367	0	367	973
U.C. San Diego	11	0	0	11	11	90	24	125	36	0	0	36	172
Northeastern	0	0	0	0	0	0	3,370	3,370	0	0	1,741	1,741	5,111
U. IIIChicago	0	0	0	0	0	0	124	124	0	0	309	309	433
U. of Nebraska	0	•	0	0	0	-	24	24	0	0	2	2	26
MIT	0	37	0	37	15	67	0	82	0	78	0	78	197
Iowa State	0	0	0	0	0	0	19	19	0	356	0	356	375
Subtotal	1,568	9,382	0	10,950	1,974	18,672	4,020	24,666	2,394	15,289	2,425	20,167	55,783
Reserve	0	0	0	0	0	3,401	1,524	4,925	0	0	0	0	0
Total	1,568	9,382	0	10,950	1,974	22,073	5,544	29,591	2,394	15,289	2,425	20,167	55,783

U.S. ATLAS Construction Project

		FY 1	998			FY 1	999			FY 2	000		
	DC	DE			D	OE			DC)E			Grand
Institution	Grant	Contract	NSF	Total	Grant	Contract	NSF	Total	Grant	Contract	NSF	Total	Total
ANL	0	1,098	0	1,098	0		0	967	0	922	0	922	2,987
BNL	0	3,903	0	3,903	0	2,581	0	2,581	0	6,429	0	6,429	12,913
LBNL	0	633	0	633	0	715	0	715	0	420	0	420	1,768
SUNY/Albany	20	0	0	20	48	0	0	48	50	0	0	50	118
U. of Arizona	320	100	0	420	634	0	0	634	557	0	0	557	1,611
Boston U.	224	0	0	224	298	0	0	298	287	0	0	287	809
Brandeis U.	265	45	0	310	0	0	593	593	0	0	478	478	1,381
U.C.Irvine	193	0	0	193	0		93	93	0	0	0	0	286
U.C. SantaCruz	404	0	0	404	63	0	0	63	0	0	568	568	1,035
U. of Chicago	0	54	0	54	0	0	1,069	1,069	0	0	264	264	1,387
Duke U.	190	0	0	190	601	0	0	601	417	0	0	417	1,208
Hampton U.	0	0	0	0	0	0	538	538	0	0	293	293	831
Harvard	234	0	0	234	0	0	654	654	0	0	390	390	1,278
U. of Illinois	50	159	0	209	347	0	0	347	294	0	0	294	850
Indiana U.	190	0	0	190	765	0	0	765	460	0	0	460	1,415
MIT	50	0	0	50	105	0	0	105	177	0	0	177	332
Michigan State	0	35	0	35	0	0	178	178	0	0	293	293	506
Nevis/Columbia	0	675	0	675	0	0	2,680	2,680	0	0	1,422	1,422	4,777
U. of New Mex.	20	0	0	20	30	0	0	30	24	0	0	24	74
Northern Illinois	0	0	0	0	0	0	0	0	0	0	0	0	0
Ohio State U.	0	0	0	0	100	0	0	100	45	0	0	45	145
U. of Michigan	62	254	0	316	716	0	0	716	518	0	0	518	1,550
U. of Oklahoma	30	0	0	30	0	0	41	41	0	0	51	51	122
U. of Penn.	250	0	0	250	300	0	0	300	265	0	0	265	815
U. of Pittsburg	110	0	0	110	0	0	150	150	0	0	210	210	470
U. of Rochester	0	0	0	0	0	0	3,587	3,587	0	0	1,664	1,664	5,251
U.T. Arlington	50	82	0	132	0	0	474	474	0	0	230	230	836
S. Methodist	40	0	0	40	124	0	0	124	30	0	0	30	194
SUNY/Stony B.	27	0	0	27	0	0	1,045	1,045	0	0	1,037	1,037	2,109
Tufts University	50	0	0	50	20	0	0	20	20	0	0	20	90
U. Washington	0	0	0	0	0	0	240	240	0	0	318	318	558
U. of Wisconsin	230	0	0	230	429	0	0	429	665	0	0	665	1,324
Subtotal	3,009	7,038	0	10,047	4,580	4,263	11,342	20,185	3,809	7,771	7,218	18,798	49,030
Reserve	0	3	0	3	157		5,289	5,446	327	1,936	1,795	4,058	4,058
				j		 	2,=30	2,1.0	0	2,602	2,928	5,530	.,
Total	3,009	7,041	0	10,050	4,737	4,263	16,631	25,631	4,136	12,309	11,941	28,386	53,088